



Baatcheet

No. 10/2025

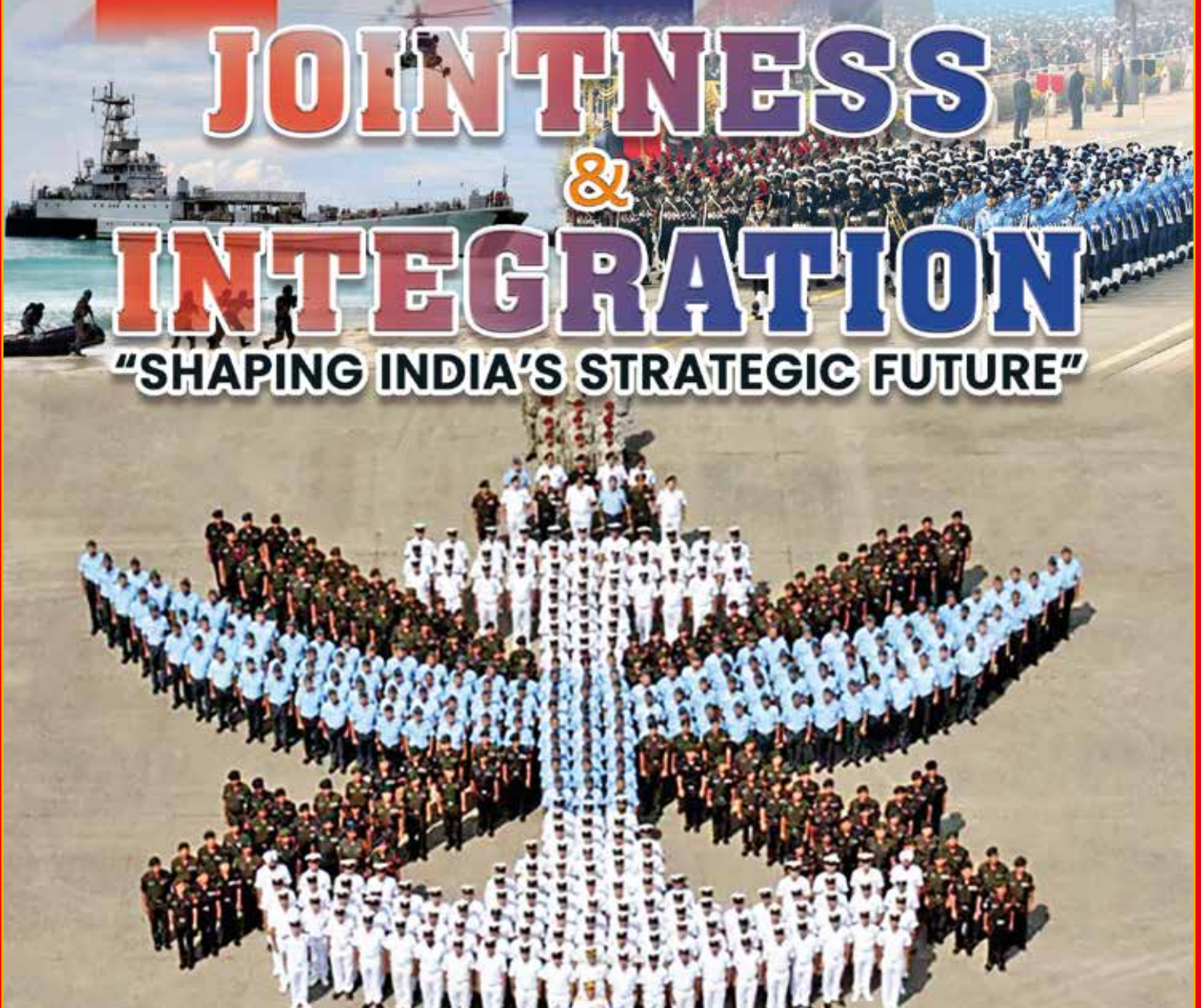
AN INDIAN ARMY PUBLICATION

October 2025



JOINTNESS & INTEGRATION

"SHAPING INDIA'S STRATEGIC FUTURE"



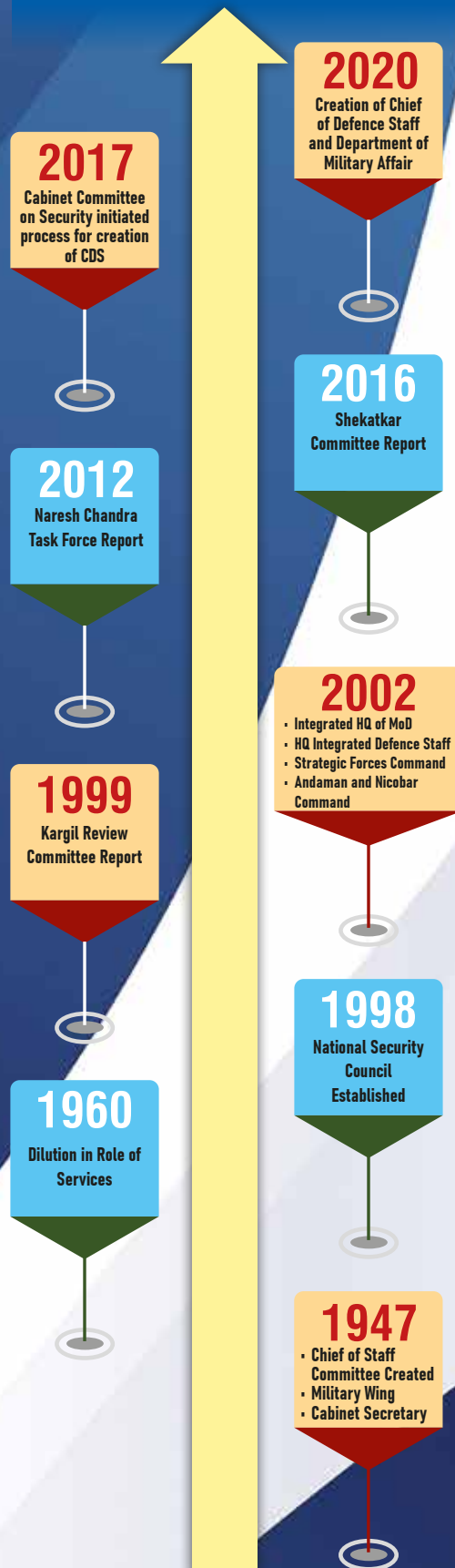
INDIA'S SECURITY ARCHITECTURE



Sub- Committees in COSC

JSCC	Joint Services Communication Committee
JOLC	Joint Operational Logistics Committee
PMOC	Principal Maintenance Officers Committee
MSAC	Medical Services Advisory Committee
JPC	Joint Planning Committee
JOCOM	Joint Operations Committee
ISEPC	Inter Services Equipment Policy Committee
PPOC	Principle Personnel Officers Committee
JSIC	Joint Services Intelligence Committee
JEMB	Joint Electronic Magnetic Board
PSIC	Principal Supply Officers Committee
JTC	Joint Training Committee

EVOLUTION OF CHIEFs OF STAFF COMMITTEE



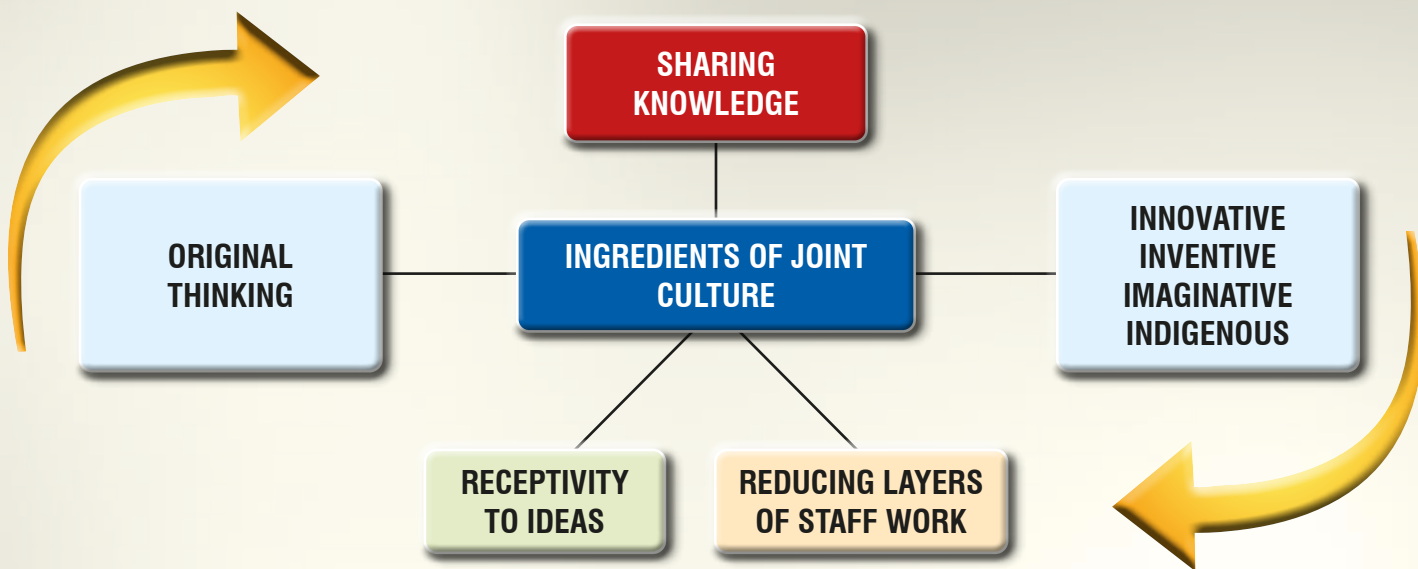
INDIA'S STRATEGIC FRAMEWORK

JOINTNESS

Jointness aims at increasing efficiency and economising resources and effort. It transcends the entire spectrum of military functions and all stages of military processes, research, planning, procurement, training and operations. This is a pre-requisite for integration.

INTEGRATION

The conjoining of two diverse entities or organisations is called integration. It refers to a physical process with tangible results which operates on a functional plane. It combines the unique capabilities and capacities of the services through integrated and synchronised efforts.





DOMAINS OF JOINTNESS & INTEGRATION



"The Strength of the Wolf is in the Pack, the Strength of the Pack is in the Wolf"

Operations & Intelligence

- Mutual sharing of intelligence
- Implementation of Common Operations Planning Process
- Review of Chief of Staff Committee Target List
- Standard Operating Procedures for common Assets
- Tri- Services Integration Applications for optimising Operational Tasks
- Creation of Future Warfare Cell & Future Warfare Course
- Tri/ Bi Services Exercises



Joint Planning



Combined Commanders Conference

Capability Development

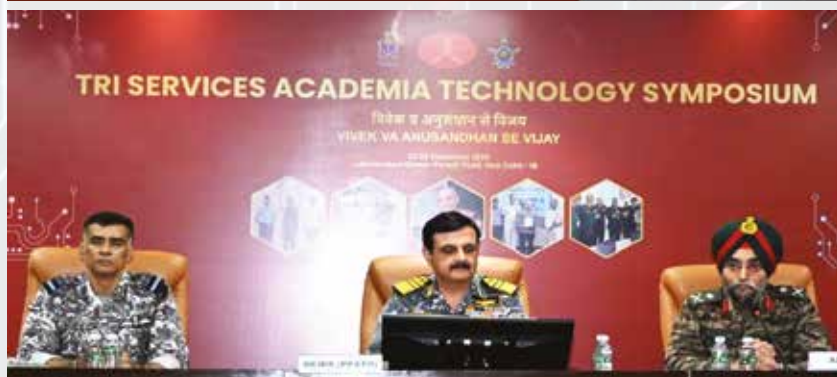


- Capability Development Conference
- Formulation of Integrated Capability Development Plan
- Implementation of RAKSHA Yantra Software for maintenance database of Capital Acquisition schemes of three services
- Signing of Joint Contracts
- Future Joint Schemes- Light Utility Helicopter, Very Short Range Air Defence (VSHORADS), Sniper Rifles, Night Sights, Weapon Simulators

Communication & Information Technology

- Adoption of SAMBHAV by all three services
- Communication Standard Operating Procedures for training and employment of CENTRIX
- Policy on procurement of common communication equipment to ensure interoperability
- Development of Joint Defence Spectrum Allocation Software under Bhaskaracharya National Institute for Space Application and Geo-informatics

**Indian Army
indigenously
develops
end-to-end secure
mobile ecosystem
SAMBHAV**



Operational Logistics

- Creation of Joint Logistics Nodes (JLNs) at Mumbai, Guwahati & Punjab
- Government Sanction Letter for creation of four additional JLNs at Leh, Siliguri, Prayagraj & Sular
- Common stocking and scaling policy for ammunition, rations & Fuel Oil Lubricant
- Armed Forces projects on PM Gati Shakti Portal



Training

- Function of Joint Services Training Institute on Intelligence, Chemical Biological Radiological Nuclear (CBRN) and other disciplines
- Grooming Jointness & Integration
- Joint Intelligence Training of officers
- Integration Training of Special Forces
- Joint Doctrine on Amphibious and Cyber Space Operations
- Exercise VAYU SHAKTI- Live firing by Army Aviation in Indian Air Force Exercise
- Joint Services Training Institute - Music school at Pachmarhi



Exercise VAYU SHAKTI



National Defence Academy



Defence Services Staff College

Maintenance Support

- Establishment of Principle Maintenance Officers Committee to study and implement inter service integration of maintenance and inventory management
- Phase 1 of Information Management Working Group implementation of seven platforms
- Policy on lead service for undertaking servicing of communication equipment

Human Resource

- Cross Postings (22 Indian Air Force & 20 Indian Navy) into Indian Army establishments
- Posting in Training Institutes of Indian Air Force & Indian Navy
- Common Confidential Reports for Senior Officers



Administration & Legal

- Inter Services Organisation Bill
- Common Censure Policy
- E-Museums
- Common policy for Approval of Crest and Motto
- E-granthalaya
- Distribution of vacancy in Indian Army colleges to other services



**e-Granthalaya**
A Digital Agenda for Automation and Networking of Government Libraries
NATIONAL INFORMATICS CENTRE Government of India

Annual Report (2024) | Brochure | CP Request Form | Renewal Form | User Manual

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Digital Library

Access Online Database of digital Objects that include text, still images, audio, video, digital documents, or other digital media



WAY AHEAD



Force Application

Jointness



Integration



Theatre
Commands



Foundation for Faster
Future Reforms

Force Generation

Combined Commander Conference 2025 : Key Takeways

- Integration of Logistics
- Common Military Stations
- Merger of Education Branch
- Co-locations of Tri-Services Organization



"We are One Team and We Work as One Force to ensure India is Secure and Peaceful"
- Gen Bipin Rawat

CHIEF'S PAGE



COAS felicitated the distinguished actor and 'Dadasaheb Phalke Awardee', Lieutenant Colonel (Honorary) Mohanlal, for his unwavering commitment and continued support to the nation building initiatives and humanitarian assistance efforts of the Indian Army on 07 Oct 2025.



The 3rd Edition of the annual Infantry Journal 'Rifle & Bayonet' was unveiled by COAS along with five former COAS on the occasion of Shaurya Diwas on 26 Oct 2025. The publication is a tribute to the Infantry's unwavering spirit, commitment, bravery and sacrifice.



COAS visited Air Force Station Bhuj on 01 Oct 2025 and interacted with all ranks of the IAF, commending their professionalism, dedication and unwavering spirit of jointmanship in safeguarding the Nation and their selfless service towards Nation Building.



COAS visited Panchshul Brigade at Pitthoragarh and forward areas in Kumaon Region to review the operational preparedness of the formation and celebrate Diwali with the troops on 18 Oct 2025. He appreciated the formation's adoption of Geo-thermal energy solutions and other green initiatives, enhancing sustainable defence.



COAS felicitated and awarded medals to outstanding athletes during the ongoing World Para Athletics Championships 2025 at the Jawaharlal Nehru Stadium, New Delhi. The New Delhi 2025 World Para Athletics Championships, held from 27 September to 5 October 2025, was the 12th edition of the prestigious event and the largest para sport competition ever hosted in India.



As part of the 79th Shaurya Diwas celebrations, the first edition of 'Shaurya Veer Run For India' was conducted across 21 locations pan-India, drawing an overwhelming participation of over 35,000 runners on 26 Oct 2025. At Delhi Cantt, the flagship event was held at Cariappa Parade Ground, where COAS flagged off the event.

SNIPPETS



The 2nd Edition of the Kyrgyzstan Army Sniper Course, conducted at The Infantry School, Mhow culminated on 09 Oct 2025. This tailor-made initiative underscores the growing defence cooperation and mutual trust between the Indian Army and Kyrgyz Armed Forces.



Army Commanders' Conference of 2025 was conducted from 23 to 25 Oct 2025 at Jaisalmer, bringing together the apex leadership of the Indian Army to deliberate on key conceptual issues, review and chart out strategic priorities to guide important policy decisions.



Exercise VIDYUT VIDHHWANS, a Tri-Service multi domain exercise has conduct from 11 Oct to 15 Oct 2025 under aegis of HQ Northern Command. CAPFs, sister services, central government agencies and private sector players participated in the exercise, underscoring the importance of integrated and whole of a nation approach to continuously evolving security landscape.



Joint Bilateral Military Exercise AUSTRAHIND between India and Australia was conducted from 13 to 26 Oct 2025 at the Irwin Barracks, Perth, Australia.



A delegation of The Japan Ground Self-Defence Force, (JGSDF), Japan comprising 14 members as part of Study Tour visited Wargame Research and Development Centre (WARDEC) on 27 Oct 2025. The delegation was briefed on the various Computer Wargames and Computer Assisted Tools developed at WARDEC.



Army Women's Welfare Association (AWWA) received the prestigious "Sant Eshwer Vishist Sewa Samman" from Sant Eshwer Foundation on 05 Oct 2025, in recognition of the commitment and impact in women and child development. It also recognises the sterling role played by AWWA volunteers in creating safe spaces and guidance for families during Operation SINDOOR.



UNITED NATIONS TROOP CONTRIBUTING COUNTRIES CHIEF'S CONCLAVE



AIM : CAPACITY BUILDING AND RESOURCE MOBILISATION FOR SUSTAINABLE UN PEACEKEEPING OPERATION



Attended by 116 Delegates of 32 Countries



FOCUS AREAS

Way Ahead in
Peacekeeping

Infusion of New Age
Technologies

Enhanced Role of
Women

Synchronisation of
Efforts in Mission Areas



UN Force Demonstration

VETERANS CORNER



01 Oct 2025, Bhuj



02 Oct 2025, Bikaner



19 Oct 2025, Pithoragarh



17 Oct 2025, New Delhi

COAS felicitated distinguished veterans with Veterans Achievers Award during his visit to Bhuj, Pithoragarh and Bikaner and New Delhi, during the Retiring Officers Seminar. The veterans honoured exemplify selfless service to the nation beyond the uniform through a range of impactful initiatives for the betterment of the society.



11 Oct 2025, Dehradun



14 Oct 2025, Jammu Cantt



14 Oct 2025, Jammu Cantt

Maga Ex-Servicemen rallies were held at Dehradun on 11 Oct 2025 attended by CDS General Anil Chauhan, at Jammu Cantonment on 14 Oct 2025 commemorating the Diamond Jubilee of India's victory in the 1965 Indo-Pak War attended by Shri Manoj Sinha, the Lieutenant Governor of J&K and at Ahilyanagar on 25 Oct 2025. The rallies witnessed enthusiastic participation from veterans, Veer Naris and their families.



T-90S "BHISHMA"

The T-90S "Bhishma" is the main battle tank (MBT) of the Indian Army, a variant of the Russian T-90S tailored for Indian operational requirements. The first T-90S, christened 'Bhishma,' was officially handed over to the Army in January 2004 after assembly at the Heavy Vehicles Factory (HVF) in Avadi, marking the start of a large-scale induction plan that included technology transfer for license production in India, making the 'Bhishma' a backbone of the country's armoured fleet.

TECHNICAL EDGE

- **Main Armament** : 125 mm 2A46 smooth bore gun with an automatic loader.
- **Secondary Armament** : Coaxial 7.62 mm PKT machine gun and a 12.7 mm NSVT heavy machine gun for air defence.
- **Ammunition**:Armor-Piercing Fin-StabilizedDiscarding Sabot (APFSDS), High Explosive Anti-Tank (HEAT), High-Explosive Fragmentation (HE-FRAG) and barrel launched anti tank guided missiles (ATGMs).
- **Engine** : Multi-fuel, liquid-cooled V-92S2 12-cylinder diesel engine, generating 1,000 horsepower.
- **Mobility** : Maximum speed of up to 60 km/h, designed for high maneuverability across diverse terrains.
- **Crew** : Three personnel : Commander, Gunner and Driver.

KEY FEATURES

- **Explosive Reactive Armor (ERA)** : Features Kontakt-5 ERA to enhance protection against both High Explosive Anti-Tank (HEAT) and kinetic energy projectiles.
- **Fire Control System** : Utilises the Fire Control System (FCS) for high accuracy, incorporating a gunner's thermal imaging sight for day and night target detection.
- **Protection** : Includes a full Nuclear, Biological and Chemical (NBC) protection system for crew safety in hazardous environments.

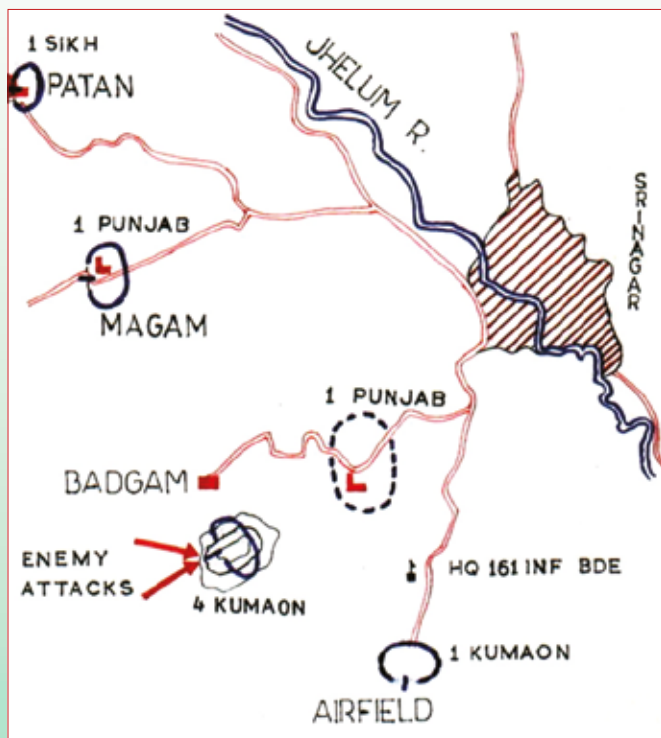
ROLE IN INDIAN ARMY

The T-90S "Bhishma" serves as the backbone and primary strike weapon of the Indian Army's armoured formations, providing heavy-hitting capability necessary for offensive operations and border defence. It forms a key component of the Army's 'Strike Corps' and is strategically deployed along both the Western and Northern borders to ensure deterrent posture and rapid response capabilities against conventional threats. Its advanced firepower, especially the ability to launch ATGMs from the main barrel gives it a significant 'stand-off' capability against enemy armoured. The tank's continued modernisation and overhaul, including the recent integration of indigenous technical skills, underscore its critical role in the Army's long-term goal of operational readiness and self-reliance in maintaining core war fighting platforms.

BATTLE OF BUDGAM

On 03 November 1947, during the early stages of the Indo-Pakistan War of 1947–48, the Indian Army fought one of its most defining defensive battles — the Battle of Budgam. It took place near Srinagar airfield in the Kashmir Valley, just days after Indian troops had been airlifted to defend the newly acceded state of Jammu and Kashmir. Pakistani tribal raiders, numbering over a thousand, advanced rapidly toward Srinagar with the aim of capturing the airfield and cutting off India's only lifeline to the Valley. The task of halting this advance fell upon D Company of 4 KUMAON Regiment, led by Major Somnath Sharma.

At that critical moment, the Indian presence in the Valley was fragile. Only a hastily assembled brigade, recently withdrawn from refugee protection duties in Punjab, stood between the enemy and Srinagar. To gauge the enemy's movements, Brigadier LP Sen, Commander of 161 Infantry Brigade, ordered a patrol to the hills around Budgam. Major Somnath Sharma's company was to hold ground and report enemy activity before withdrawing by afternoon. However, as the day progressed, Major Sharma observed suspicious movements near Budgam village and correctly assessed that the apparent calm concealed a large-scale enemy attack forming to the West.



PARAMVIR CHAKRA



MAJOR SOMNATH SHARMA

By 1430 hours, the enemy launched a fierce assault. Major Sharma and his men soon found themselves outnumbered nearly seven to one, surrounded on three sides, and subjected to relentless mortar and small-arms fire. Despite the heavy bombardment, he refused to give ground. He understood that losing Budgam would endanger both Srinagar and the vital airfield, effectively sealing the fate of Kashmir. Displaying exceptional leadership, he moved fearlessly from post to post, steadying his men and urging them to fight to the last.

Even as two platoons were decimated, D Coy of 4 KUMAON held their position with unwavering determination. Major Sharma's final message to Brigade Headquarters epitomized courage: "The enemy is only 50 yards from us. We are hopelessly outnumbered. I will not withdraw an inch but will fight to the last man and last round."

Moments later, a mortar shell exploded near Major Sharma, killing him instantly. Yet, inspired by his gallantry, his men fought on until nearly all had fallen. Their stand inflicted over 200 enemy casualties, forcing the tribal raiders to halt their advance. The following day, reinforcements from 1 PUNJAB Regiment secured Budgam and stabilized the Srinagar Sector, ensuring the safety of the airfield and the Valley.

For his unparalleled bravery and leadership, Major Somnath Sharma was posthumously awarded independent India's first Param Vir Chakra. The Battle of Budgam became a turning point in the defence of Kashmir and a shining testament to the Indian Army's spirit — courage under fire, sacrifice for duty and the will to hold ground against impossible odds.

REPORTING CYBER/ FINANCIAL FRAUD

Actions by Victims of Cyber / Financial Fraud : Defence Person

Immediately on occurrence of Financial/ Cyber Fraud, report the complaint to **1930** helpline or on National Cyber Crime Reporting Portal at www.cybercrime.gov.in within first 30 mins - **the Golden 30 mins**

Share the acknowledgement number on Army WhatsApp helpline number **8800001930** for further follow up with concerned agencies

All actions will be taken to prevent further loss & recover the loss

RECRUITMENT RALLY IN TERRITORIAL ARMY

CENTRAL COMMAND (ZONE –II)

15 NOV – 14 DEC 2025

1. The Phase – I (Physicals and Medicals) for district wise recruitment in Territorial Army (TA) units of Central Command (Zone – II) will be conducted from 15 Nov 2025 to 14 Dec 2025 for states of Bihar, Chhattisgarh, Jharkhand, Madhya Pradesh, Odisha and Uttar Pradesh at the following places :-

S No	Location of Recruitment Rallies	Conducting Unit	Recruitment is being conducted for
(a)	Sofipur Long Range, Meerut Cantt (Uttar Pradesh), PIN - 250001	153 Inf Bn (TA) DOGRA	108 TA, 111 TA, 114 TA, 120 TA, 151 TA, 153 TA and 155 TA of Central Command (Zone – II)
(b)	Mahar Regimental Centre, Sagar (Madhya Pradesh), PIN- 470001	108 Inf Bn (TA) MAHAR	
(c)	Rangeilunda, Beehampur, Ganjam District (Odisha) PIN – 760007	120 Inf Bn (TA) BIHAR	
(d)	HQ COSA, Naya Raipur (Chhattisgarh) PIN - 492001	155 Inf Bn (TA) JAK RIF	

2. Candidate's selected in Phase –I will undergo Written Test (Phase - II) whose date, time and venue will be intimated later. There will be negative marking in the written examination.

3. For eligibility criteria and other detailed information, please refer advt in Employment Newspaper (25 Oct 2025).

VACANCIES FOR RECRUITMENT – 792

Soldier (General Duty)	752	Soldier (Artisan Metallurgy)	02
Soldier (Clerk)	06	Soldier (Artisan Wood Work)	02
Soldier (Chef)	07	Soldier (Dresser)	03
Soldier (Chef Spl)	01	Soldier (Tailor)	01
Soldier (Mess Cook)	02	Soldier (House Keeper)	10
Soldier (Steward)	02	Soldier (Washerman)	04

CONTACT FOR QUERIES

Publisher : Additional Directorate General of Strategic Communication, IHQ of MoD (Army)

Editor Baatchheet Email : editorbaatchheet@gmail.com

Contact No : 011-23018665

Printer : Anything Printers, Ph : 011-45685718



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- FOR MBA: CAT,CMAT,GGSIPU CET, CUET (PG)

CONTACT FOR DETAILS

- FOR BBA : 7503791074
- FOR MBA, MBA(A) : 8920177643, 7990671341

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Entrance Exam Details

MBA Entrance Examination Details

Exam Type	Start Date	Last Date	Exam Date	Result Declaration	Registration Link
CAT-2025	01-Aug-2025	20-Sep-2025	30-Nov-25	1 st Week of Jan-2026	https://iimcat.ac.in/
CMAT-2026	17-Oct-2025	18-Nov-2025	Jan-Feb 2026	April-2026	https://cmat.nta.nic.in/
CUET(PG)-2026	Jan-Feb 2026	Feb 2026	Mar 2026	April-2026	https://exams.nta.ac.in/CUET-PG/
CET-2026 (Conducted by GGSIP University Delhi)	Jan-Feb 2026	Feb 2026	Mar 2026	April-2026	https://ipu.admissions.nic.in/

BBA Entrance Examination Details

Exam Type	Start Date	Last Date	Exam Date	Result Declaration	Registration Link
CUET(UG)-2026	Jan-Feb 2026	Feb 2026	Mar 2026	April-2026	https://exams.nta.ac.in/CUET-PG/
CET-2026 (Conducted by GGSIP University Delhi)	Jan-Feb 2026	Feb 2026	Mar 2026	April-2026	https://ipu.admissions.nic.in/

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